



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS SPACE AND MISSILE SYSTEMS CENTER (AFSPC)
LOS ANGELES AIR FORCE BASE, CALIFORNIA

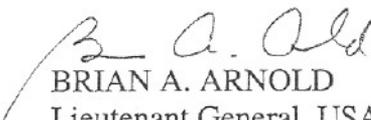
MAR 05 2004

MEMORANDUM FOR SMC/DS

FROM: SMC/CC

SUBJECT: Appointment of SMC Acquisition Ombudsman

1. As Commander, Space and Missile Systems Center, I hereby appoint Mr. Patrick J. Devine as the SMC Acquisition Ombudsman. It is the responsibility of the Ombudsman to ensure that the following duties are performed:
 - a. Investigate complaints from contractors in regard to the acquisition process and assist them in resolving conflicts that arise in the course of interacting with SMC.
 - b. Study, with an unbiased approach, communication issues between SMC and contractors, especially in regard to Requests for Proposals.
 - c. Advise the commander on business issues affecting SMC and other commands or government agencies.
2. As Acquisition Ombudsman you shall report directly to me and inform me, as required, of issues raised and actions taken.
3. This appointment is effective as of the date of this letter and supersedes previous letters, same subject.


BRIAN A. ARNOLD
Lieutenant General, USAF
Commander

cc: Mr. Pat Devine